2024 Development Charges Annual Report

June 2025



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Introduction

Supporting growth through strategic land use and infrastructure planning helps build vibrant communities for residents, contributes to the city's economic prosperity and maximizes the use of financial resources. Growth creates extra costs for the City of Regina (City) as infrastructure and services need to be in place before growth occurs, as well as after, to maintain service levels for residents.

The City uses partnerships and funding tools, such as the Development Charges Policy (Policy), to help pay for new infrastructure and services required to support growth in Greenfield Areas and Established Areas. Under the Policy, developers contribute to offsite growth costs required to support new greenfield neighbourhoods and development by paying development charges, including:

- Servicing agreement fees (SAF) applied when new greenfield land is subdivided.
- <u>Development levies</u> (DL) applied when new greenfield land is developed, but no subdivision occurs.

In alignment with *The Planning and Development Act, 2007* and Policy, development charges fund the following capital cost types, in addition to related eligible administration costs:



Purpose

The 2024 Development Charges Annual Report is prepared per Section 10A of the Policy and was compiled by the City's City Planning & Community Services and Financial Strategy & Sustainability divisions. This report provides:

- 1. A summary of 2024 greenfield subdivision activity.
- 2. Current and past Development Charge Rates (DC Rates).
- 3. Development Charge Account (DC Account) information.
- 4. An overview of DC Account revenue and expenditures on growth-related projects between 2016 and 2024.

¹ The Greenfield Area and Established Area are defined in Appendix B of the Policy. The Established Area refers to the existing built-up area of Regina as of 2013 when *Design Regina: The Official Community Plan* was approved. The Greenfield Area includes all areas on the periphery of the city outside the Established Area Boundary.

Development Charges Policy and Model Review (2022 to 2024)

In December 2022, concerns regarding the implementation of the Policy were presented to City Council. These issues focused on a shortfall in the DC Account, which is meant to finance infrastructure investments for greenfield and intensification growth. Over the next eighteen months, extensive work was carried out in close collaboration with partners from the development industry to resolve Policy and DC Rate calculation deficiencies that led to the DC Account deficit.

The DC Review culminated with City Council's approval of several Policy recommendations intended to support the City's current Growth Plan (see Figure 1) by ensuring the infrastructure needed to enable growth is funded and in place, while also improving the financial viability of the Development Charges Financial Cash Flow Model. The recommendations aimed to simultaneously reduce the DC Account deficit over time, improve the accuracy of DC Rate calculations and provide a stable funding source for projects required to support intensification and the Development Charge Policy's industrial DC Rate reduction.

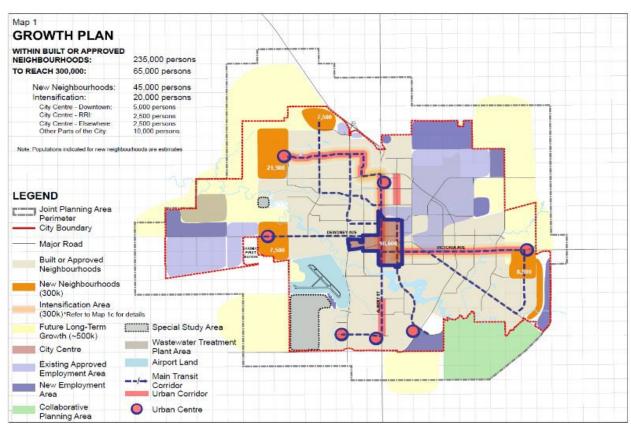


Figure 1: Growth Plan from Design Regina: The Official Community Plan

Greenfield Subdivision Activity

In 2024, approximately 20 hectares were included in executed servicing agreements for subdivisions in greenfield neighbourhoods and growth areas, including 7.3 hectares in Aurora, 5.3 hectares in Eastbrook and 7.4 hectares for the provincial long-term care home south of the Saskatchewan Polytechnic Campus. Current historical averages for annual hectares included in executed servicing agreements for subdivisions in new greenfield neighbourhoods and growth areas are as follows:

- 5-year average (2020 to 2024) 18 hectares
- 10-year average (2015 to 2024) 31 hectares
- 20-year average (2005 to 2024) 61 hectares
- 30-year average (1995 to 2024) 53 hectares

Table 1 below provides a breakdown of annual greenfield hectares included in executed servicing agreements over the last five years.

| | Residential and Commercial | Industrial | Institutional | Other | Total |
|-------|----------------------------|------------|---------------|-------|-------|
| 2024 | 12.60 | | 7.40 | | 20.00 |
| 2023 | 4.44 | | 4.77 | | 9.21 |
| 2022 | 21.18 | | | 13.27 | 34.45 |
| 2021 | 17.90 | | | | 17.90 |
| 2020 | 8.09 | | | | 8.09 |
| Total | 64.21 | | 12.17 | 13.27 | 89.65 |

Table 1: Five-year breakdown of annual greenfield hectares in executed servicing agreements

Figure 2 on the next page provides a year-by-year breakdown of greenfield hectares subdivided annually since 1985.

Status of Phase 1 Lands

Based on Information Services Corporation subdivision registration data, as of January 1, 2024, approximately 46 per cent of lands designated *Phase 1 New Neighbourhoods* in the Phasing of New Neighbourhoods Map from *Design Regina: The Official Community Plan* (OCP) have been subdivided. Please refer to Regina.ca for further details. Monitoring the status of new neighbourhoods connects to OCP policy 14.20 whereby "a succeeding phase may be developed when 75 per cent of the preceding phase is subdivided."

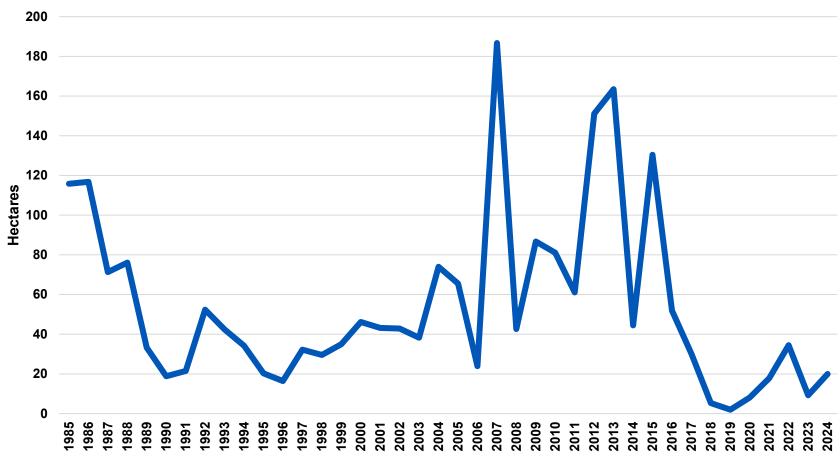


Figure 2: Hectares included in executed servicing agreements for subdivisions in greenfield neighbourhoods and growth areas annually (1985 to 2024)

Greenfield Development Charge Rates

Table 2 below outlines the current per-hectare greenfield DC Rates in effect from January 1, 2025 to December 31, 2025.

| | Residential, Commercial, Institutional | Industrial |
|----------------------|---|------------|
| Transportation | \$160,600 | \$53,500 |
| Water and Wastewater | \$167,900 | \$56,000 |
| Parks and Recreation | \$21,000 | \$7,000 |
| Administration | \$23,500 | \$7,800 |
| Total | \$373,000 | \$124,300 |

Table 2: DC Rates in effect from January 1, 2025 to December 31, 2025

Figure 3² below shows the DC Rates for greenfield residential, commercial and institutional development in effect over the last 10 years.

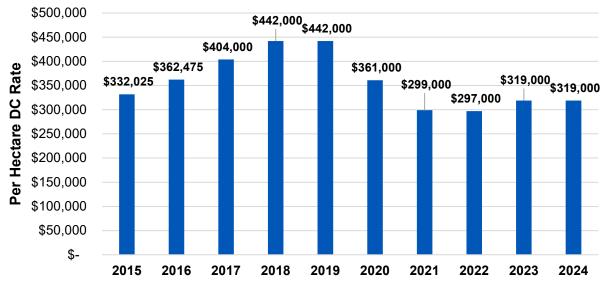


Figure 3: Historical DC Rates for greenfield residential, commercial and institutional development

² Between 2015 and 2017, separate DC Rates were applied to lands considered 235,000-population and 300,000-population neighbourhoods. The values shown in Figure 3 are averages of the two rates in effect during the given year.

2024 Development Charge Account Analysis

Below is the unaudited 2024 year-end balance for the DC Accounts funded by development charges applied to new greenfield neighbourhoods and growth areas through the servicing agreement process. These funds are directed towards infrastructure investments supporting greenfield growth. Balances are provided for individual DC Accounts used to fund specific types of infrastructure and administrative costs, as well as an overall balance for the DC Account.

| | Transportation | Parks & Recreation | Utility (Water & Wastewater) | Administrative | Total |
|-----------------------------|-----------------|--------------------|------------------------------|----------------|-------------------|
| Opening 2024 Balance: | \$29,591,091.55 | \$11,619,743.93 | \$(65,848,059.38) | | \$(24,637,223.90) |
| Funds Added to Account*: | \$2,715,376 | \$283,696 | \$36,079,999.43 | \$547,128.00 | \$39,626,199.43 |
| Interest Allocation**: | \$1,599,375.19 | \$597,455.15 | \$(2,434,927.16) | | \$(238,096.82) |
| Total Available: | \$33,905,842.74 | \$12,500,895.08 | \$(32,202,987.11) | \$547,128.00 | \$14,750,878.71 |
| Expenses: | \$8,105,332.54 | \$604,110.33 | \$4,660,699.52 | \$547,128.00 | \$13,917,270.39 |
| Closing 2024 Balance: | \$25,800,510.20 | \$11,896,784.75 | \$(36,863,686.63) | | \$833,608.32 |

^{*} The Water Network Expansion project was initially intended to be fully funded through the Utility DC Account; however, since the Utility DC Account is in a negative position, City Council approved debt-financing to fund the remainder of the project costs. The debt-financing was also used to replenish a portion of DC Utility Account funds used for initial project payments. This amounts to \$29,641,326.86 of the total funds added to the DC Utility Account in 2024.

^{**} The Utility DC Account interest allocation is in a negative position due to the account having a negative balance.

10-Year Development Charge Collection Summary

This summary outlines the hectares of land included in executed servicing agreements for greenfield neighbourhoods and developments from 2015 to December 31, 2024. It also details the total development charges paid by each neighbourhood and development during this period. Figure 4 on the next page provides a map of the greenfield neighbourhoods and growth areas included in servicing agreements over this period.

| | Land Area (Hectares): | Total Fees Paid: |
|----------------------------|-----------------------|------------------|
| Aurora | 28.97 | \$8,206,161 |
| Capital Crossing | 4.09 | \$1,418,781 |
| Chuka Creek Business Park* | 17.39 | \$2,001,645 |
| Eastbrook | 64.01 | \$15,972,955 |
| Harbour Landing** | 8.48 | \$1,648,205 |
| Rosewood | 13.70 | \$3,909,316 |
| Somerset*** | 13.27 | - |
| The Creeks | 14.22 | \$4,937,795 |
| The Greens | 33.36 | \$11,054,195 |
| The Towns | 49.29 | \$15,824,024 |
| Westerra | 52.99 | \$19,278,235 |
| Regina Long Term Care Home | 7.40 | \$2,360,000 |
| Total: | 307.16 | \$86,611,312 |

^{*} The development charge was reduced by two-thirds per the Development Charges Policy, Section 7.A.3 Reductions Applicable to Industrial Land.

^{** 4.77} hectares of land subdivided for a new school were exempt from a development charge per *Council Report 23-32 Harbour Landing School Land Purchase*.

^{*** 13.27} hectares of land subdivided for a proposed rail corridor were exempt from a development charge per Council Report 23-79 Servicing Agreement Fees Exemption – Railway.

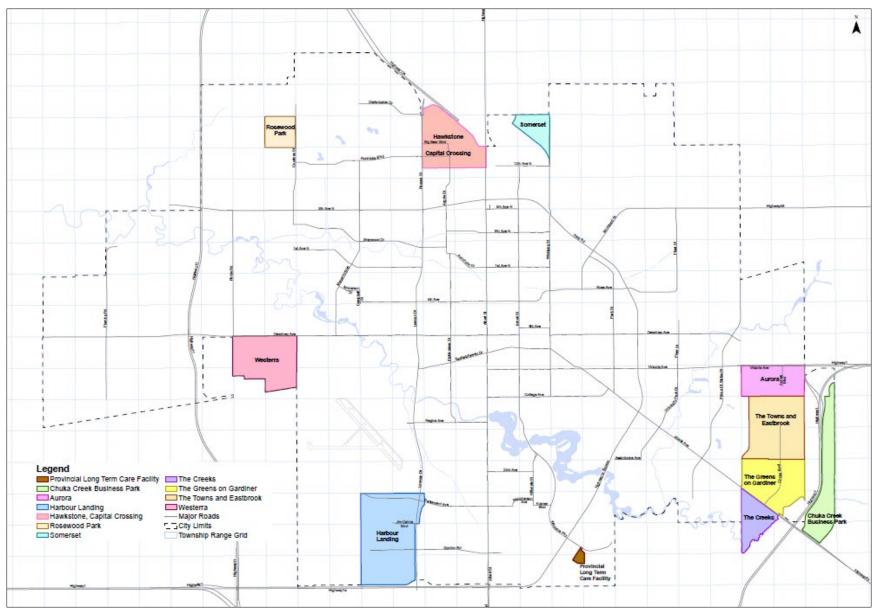


Figure 4: Greenfield neighbourhoods and growth areas included in servicing agreements between 2015 and 2024.

Development Charge Expenditures (2016-2024)

Below is a summary of development charge-funded capital expenditures made between January 1, 2016 and December 31, 2024.

Utility (Water and Wastewater)

| ounty (viator and viactoviator) | | | | | | | |
|--|-------------|-------------|-------------|-------------|--------------|-------------|--------------|
| Project Name | 2016-2019 | 2020 | 2021 | 2022 | 2023 | 2024 | Total |
| McCarthy Blvd Pump Station Upgrades/Third Forcemain/Trunk Relief Initiative (in-progress) | \$2,506,583 | \$1,869,497 | \$179,737 | \$73,632 | \$444,625 | \$231,615 | \$5,305,689 |
| The Creeks Pump Station Expansion - Phase 1: Forcemain Construction (complete) | \$7,662,633 | \$4,213,178 | \$54,370 | | | | \$11,930,181 |
| Storm Trunk – The Towns South Stage 1F (complete) | \$646,496 | | | | | | \$646,496 |
| Sanitary Main Oversizing – Eastbrook Phase 1 (complete) | \$613,673 | | | | | | \$613,673 |
| Storm Trunk – Eastbrook Phase 1 (complete) | \$1,224,740 | | | | | | \$1,224,740 |
| Storm Trunk – Eastbrook Phase 2 (complete) | \$1,107,361 | | | | | | \$1,107,361 |
| Wastewater Capacity Upgrades: South Trunk (in-progress) | | | | \$145,309 | \$55,046 | \$344,389 | \$544,744 |
| Wastewater Treatment Plant Expansion – 258K Population Equivalency (complete) ³ | \$928,000 | | \$1,986,000 | \$1,986,000 | \$1,986,000 | \$1,986,000 | \$8,872,000 |
| Buffalo Pound Water Treatment Plant Upgrade (in-progress) | | | \$727,450 | \$727,450 | \$1,380,000 | \$1,380,000 | \$4,214,900 |
| Buffalo Pound Water Treatment Plant 2016- 2019 Upgrades (complete) | \$2,353,847 | | | | | | \$2,353,847 |
| Water Network Expansion (in-progress) ⁴ | \$428,581 | \$463,838 | \$1,547,350 | \$1,495,922 | \$30,447,067 | | \$34,382,758 |
| Water Main Oversizing – Eastbrook Phase 1 (complete) | \$126,994 | | | | | | \$126,994 |
| Water Main Oversizing – Eastbrook Phase 2 (complete) | \$208,465 | | | | | | \$208,465 |

³ This line item pertains to the payback of the development charge-eligible (or "growth") portion of the project cost per a contract with EPCOR ending in 2044.

⁴ Due to the current deficit in the Utility Development Charges Account, the remainder of the project's cost is funded through debt.

Utility (Water and Wastewater)

| Project Name | 2016-2019 | 2020 | 2021 | 2022 | 2023 | 2024 | Total |
|---|--------------|-------------|-------------|-------------|--------------|-------------|--------------|
| Serviceability Study for 300,000 Population Equivalency (in-progress) | | | \$85,299 | \$15,397 | \$9,678 | \$718,695 | \$829,070 |
| Diefenbaker Dr Water Trunk Main Extension (complete) | \$184,658 | | | | | | \$184,658 |
| Total | \$17,992,031 | \$6,546,513 | \$4,580,206 | \$4,443,710 | \$34,322,416 | \$4,660,700 | \$72,545,576 |

Parks & Recreation

| Project Name | 2016-2019 | 2020 | 2021 | 2022 | 2023 | 2024 | Total |
|--|-------------|-----------|-----------|-----------|-----------|-----------|-------------|
| Plant Material Establishment Funding (ongoing program) | \$403,219 | \$74,585 | \$125,646 | \$140,157 | \$163,032 | \$116,294 | \$1,022,933 |
| New Indoor Aquatics Facility (in-progress) | | | \$46,950 | \$126,743 | \$115,131 | \$100,994 | \$389,818 |
| Harbour Landing Rink (complete) | \$718,958 | | | | | | \$718,958 |
| Parks Master Plan Update (complete) | | | \$19,466 | \$15,880 | \$24,654 | | \$60,000 |
| Southeast Dog Park (in-progress) | | \$73,319 | \$126 | \$15,880 | \$97 | | \$89,422 |
| AE Wilson Dog Park (on hold) | | | | \$276 | \$88 | \$26 | \$390 |
| Douglas Park Pickleball Facility (complete) | | | | | \$305,214 | \$234,786 | \$540,000 |
| Geothermal Facility at the New Indoor Aquatics Facility (in-progress) | | | | | | \$152,011 | \$152,011 |
| Sandra Schmirler Leisure Centre Outdoor Space (complete) | \$135,514 | | | | | | \$134,514 |
| Multi-Use Pathway (complete) | \$411,824 | | | | | | \$411,824 |
| Outdoor Pools Program (complete) | \$101,373 | | | | | | \$101,373 |
| Arcola Ave Streetscape (complete) | \$263,148 | | | | | | \$263,148 |
| Total | \$2,034,036 | \$147,904 | \$192,188 | \$298,936 | \$608,216 | \$604,110 | \$3,885,390 |

Transportation

| Transportation | | | | | | | |
|---|-------------|-------------|-------------|-----------|-------------|-------------|-------------|
| Project Name | 2016-2019 | 2020 | 2021 | 2022 | 2023 | 2024 | Total |
| New & Enhanced Traffic Controls (ongoing program) | \$3,624,891 | \$824,128 | \$1,153,443 | \$676,547 | \$187,366 | \$58,015 | \$6,524,390 |
| On-Street Bike Lanes & Multi-Use Pathways (complete) | \$17,183 | \$57,817 | \$76,493 | \$110,765 | \$45,742 | | \$308,000 |
| Roadways Completion Program (complete) | \$126,200 | \$104,309 | | | | | \$230,509 |
| Dewdney Ave Twinning – Courtney St to West Regina Bypass (complete) | \$155,824 | \$3,272,710 | \$643,037 | \$13,211 | \$5,261 | | \$4,090,043 |
| Sask Dr – Lewvan Dr to Campbell St Functional Study/Land Purchase (complete) | \$67,028 | | | | | \$109,609 | \$176,637 |
| Saskatchewan Dr Corridor Plan and Coordination Initative (in-progress) | \$44,738 | \$71,481 | \$6,976 | \$26,488 | \$3,796,281 | \$4,417 | \$3,950,381 |
| Saskatchewan Dr Corridor Improvements – Phase 1 – Heritage (in-progress) | | | | | | 20,386 | \$20,386 |
| Sask Dr – Lewvan Dr to Airport Functional Study (in-progress) | | | | | | \$8,815 | \$8,815 |
| Citywide Travel Survey (in-progress) | \$7,055 | \$34,471 | \$8,636 | | | \$31,948 | \$82,110 |
| Wascana Pkwy to Highway #1A Loop Ramp (in-progress) | | | | \$193,621 | \$153,261 | \$13,506 | \$360,388 |
| Road Network Improvement Property Purchase (ongoing program) | | | \$603,497 | \$90,249 | \$1,030,993 | \$23,398 | \$1,748,137 |
| Arcola Ave Corridor Study (complete) | | | \$190,961 | \$54,373 | | | \$245,334 |
| Prince of Wales Dr – Jenkins Dr to Highway #46 Widen and Pave (in-progress) | | | | \$69,723 | \$6,048 | \$58,703.63 | \$134,475 |
| Ring Rd Widening – Ross Ave to Dewdney Ave (in-progress) | | | | | \$149,810 | \$5,482.82 | \$155,293 |
| Transportation Master Plan Update (inprogress) | | | | \$69,723 | \$11 | \$12,677 | \$82,411 |
| Intersection Capacity Upgrades (in-progress) | | | | | | \$3,498 | \$3,498 |
| Pinkie Rd Upgrade – Sherwood Dr to Dewdney Ave Design/Construct (complete) | | | | | \$34,556 | \$6,944,330 | \$6,978,886 |
| Fleet St & McDonald St Intersection Improvements (in-progress) | | | | | | \$9,323 | \$9,323 |

Transportation

| Project Name | 2016-2019 | 2020 | 2021 | 2022 | 2023 | 2024 | Total |
|---|-------------|------|------|------|----------|----------|-------------|
| . Tojour Hamb | 2010 2010 | 2020 | 2021 | | 2020 | 2024 | rotar |
| Arcola Ave Intersection Improvements (inprogress) | | | | | \$37,666 | \$37,666 | \$75,332 |
| Functional Design of Pinkie Rd and Courtney St (complete) | \$220,225 | | | | | | \$220,225 |
| Pasqua St and Dewdney Ave Roadway Improvements (complete) | \$538,320 | | | | | | \$538,320 |
| Argyle St N Exit – Sangster Blvd to Rochdale Blvd (complete) | \$3,560,929 | | | | | | \$3,560,929 |
| Chuka Blvd Extension – Primrose Green Dr to Arens Rd (complete) | \$1,681,343 | | | | | | \$1,681,343 |
| Wascana Pkwy to Prince of Wales Dr Extension (in-progress) | \$50,146 | | | | | | \$50,146 |
| Rochdale Blvd Extension to Argyle St (complete) | \$80,876 | | | | | | \$80,876 |
| Diefenbaker Dr Extension – McCarthy Blvd to Balzer Rd | \$1,700,393 | | | | | | \$1,700,393 |
| Prince of Wales Dr Twinning – Eastgate Dr to Dewdney Ave (complete) | \$1,627,684 | | | | | | \$1,627,684 |
| Parliament Ave Extension – James Hill Rd to Campbell St (complete) | \$21,141 | | | | | | \$21,141 |
| Chuka Blvd Extension – Arcola Avenue to north of Green Apple Dr (complete) | \$280,002 | | | | | | \$280,002 |
| Chuka Blvd Extension – north of Green Apple Dr to Primrose Green Dr (complete) | \$26,050 | | | | | | \$26,050 |
| Parliament Ave to Exit/Road Network Improvement West of Lewvan Dr (complete) | \$177,567 | | | | | | \$177,567 |
| Lewvan Dr and 13 th Ave Intersection Improvements (complete) | \$695,751 | | | | | | \$695,751 |
| Victoria Ave Widening – Fleet St to City Limits (complete) | \$30,309 | | | | | | \$30,309 |
| Expressway Light Rehabilitation (complete) | \$19,395 | | | | | | \$19,395 |
| Arcola Ave Expressway Lighting (complete) | \$221 | | | | | | \$221 |
| Gordon Rd Extension – Stormwater Channel to Campbell St (complete) | \$860,464 | | | | | | \$860,464 |

Transportation

| Project Name | 2016-2019 | 2020 | 2021 | 2022 | 2023 | 2024 | Total |
|--|--------------|-------------|-------------|-------------|-------------|-------------|--------------|
| Parliament Ave Extension – Harbour Landing Dr to James Hill Rd (complete) | \$421,611 | | | | | | \$421,611 |
| GTH and Regina Bypass Project (complete) | \$87,641 | | | | | | \$87,641 |
| Regina Bypass Transportation Planning Study (complete) | \$75,741 | | | | | | \$75,741 |
| Street Infrastructure Renewal (complete) | \$39,135 | | | | | | \$39,135 |
| Traffic Capacity Improvements (complete) | \$113 | | | | | | \$113 |
| Transportation Master Plan (complete) | \$14,385 | | | | | | \$14,385 |
| Total | \$16,259,391 | \$4,364,916 | \$2,683,043 | \$1,304,700 | \$5,446,995 | \$7,341,776 | \$37,393,820 |

Other

| Project Name | 2016-2019 | 2020 | 2021 | 2022 | 2023 | 2024 | Total |
|--|-------------|------|------|------|------|---------|-------------|
| Greens on Gardiner Drainage Route – Chuka Creek to Primrose Green Dr (complete) | \$1,808,238 | | | | | | \$1,808,238 |
| Eastbrook Phase 1 Linear Detention (complete) | \$1,435,169 | | | | | | \$1,435,169 |
| Eastbrook Phase 2 Linear Detention (complete) | \$2,001,976 | | | | | | \$2,001,976 |
| Development Standards Review – Parks, Roads and Utility (complete) | \$2,412 | | | | | | \$2,412 |
| Hazard Setback Study – Parks, Roads and Utility (complete) | \$46,130 | | | | | | \$46,130 |
| Community Plan Studies – Parks, Roads and Utility (complete) | \$7,260 | | | | | \$2,974 | \$10,234 |
| Total | \$5,301,185 | \$0 | \$0 | \$0 | \$0 | \$2,974 | \$5,304,159 |

Total All Expenditures

| Category | 2016-2019 | 2020 | 2021 | 2022 | 2023 | 2024 | Total |
|--------------------|--------------|--------------|-------------|-------------|--------------|--------------|---------------|
| Utility | \$17,992,031 | \$6,546,513 | \$4,580,206 | \$4,443,710 | \$34,322,416 | \$4,660,700 | \$72,545,576 |
| Parks & Recreation | \$2,034,036 | \$147,904 | \$192,188 | \$298,936 | \$608,216 | \$604,110 | \$3,885,390 |
| Transportation | \$16,252,391 | \$4,364,916 | \$2,683,043 | \$1,304,700 | \$5,446,995 | \$7,341,776 | \$37,393,820 |
| Other | \$5,301,185 | \$0 | \$0 | \$0 | \$0 | \$2,974 | \$5,304,159 |
| Total | \$41,579,642 | \$11,059,333 | \$7,455,437 | \$6,047,346 | \$40,377,627 | \$12,609,560 | \$119,128,945 |