

2020 Council Approved General/Utility Operating and Capital Budget

Summary

At the December 9, 10 & 13, 2019 City Council meetings, the proposed 2020 General/Utility Operating Budget as well as the 2020 to 2024 General/Utility Capital Plans were debated and approved. Approximately 40 delegations presented on a variety of issues.

View [Meeting Minutes](#).

The result was approval of a 3.25% mill rate increase. Council confirmed a 3% increase to Utility rates in 2020 that were previously approved. This is the second year of three consecutive 3% increases to the Utility rates.

Council decisions resulted in the following changes to the proposed 2020 Budget, but there is no impact to the proposed 2020 Mill Rate.

1. Changes to the 2020 General Fund Operating Budget:
 - a. \$50,000 – net increase to paratransit funding to reduce both the customer wait list and unaccommodated trips.
 - b. \$144,000 – net increase to pilot, for three years, an addition of bus service to the Regina Airport.
 - c. \$98,000 – net increase to extend transit services to Westerra.
 - d. (\$213,500) – Fund one-time expenditures identified by Administration from the General Fund Reserve.
 - e. (\$78,500) – Increase the amount of the \$1 million Grey Cup funding commitment from the General Fund Reserve. With this change, \$578,500 of the \$1 million Grey Cup funding commitment is funded through the General Fund Reserve and \$421,500 is funded through the mill rate.
2. That the development of an off-leash dog park at Harding Park be funded in the 2020 General Capital Budget from the following sources:
 - a. \$144,000 – the Recreation Infrastructure Program.
 - b. \$66,000 – from Service Agreement Fees.
 - c. \$10,000 – from reallocation of capital funding from unfenced dog park to fenced dog park infrastructure.
 - d. The 2020 Capital Plan will increase by \$66,000 from the Proposed Budget. The remaining \$154,000 is funded by reallocations from other projects in the proposed 2020 Capital Budget.
3. There are no changes to the Costing Fund as presented in the Proposed 2020 Budget documents.
4. There are no changes to the Utility Fund as presented in the Proposed 2020 Budget documents

Revenue Summaries by Category (Page 14)

Revenues (#'s are in 000s)	2017 Actuals	2018 Actuals	2019 Budget	2019 Forecast	2020 Budget	Dollar Change	% Change
General Fund							
Taxation Revenues	223,634	236,205	249,276	250,181	261,413	12,137	4.9
Fees and Charges Revenues	80,863	92,477	77,124	72,544	75,459	(1,665)	(2.2)
Other Revenues	64,798	57,190	61,573	75,477	63,992	2,419	3.9
Government Grants and Transfers Revenues	46,011	43,710	44,170	45,759	48,670	4,500	10.2
Licences, Levies & Fines	14,613	14,047	13,807	13,406	12,807	(1,000)	(7.2)
Total General Fund Revenues	429,919	443,629	445,950	457,367	462,341	16,391	3.7
Police							
Revenue	9,676	10,999	9,956	9,956	10,400	444	4.5
Total Revenues	439,595	454,628	455,906	467,323	472,741	16,835	3.7

General Fund Expenses by Account Category (Page 16)

Expenditures (#'s are in 000s)	2017 Actuals	2018 Actuals	2019 Budget	2019 Forecast	2020 Budget	Dollar Change	% Change
General Fund							
Salary & Benefit Expenses	157,226	158,189	170,825	162,925	173,731	2,906	1.7
Intramunicipal	40,599	43,456	42,902	45,233	43,720	818	1.9
Professional & External Services Expenses	25,351	26,179	30,823	29,028	31,283	460	1.5
Office & Administrative Expenses	8,336	9,175	7,961	11,464	8,213	252	3.2
Other External Expenses	15,606	17,201	16,868	16,514	18,607	1,739	10.3
Material Goods & Supplies Expenses	5,912	5,007	6,338	6,002	6,716	378	6.0
Training & Travel Expenses	1,141	1,334	2,127	1,651	2,042	(85)	(4.0)
Civic Operational Total (General Fund)	254,171	260,541	277,844	272,817	284,312	6,468	2.3
Community Investment Expense	10,110	10,991	11,526	11,591	11,513	(13)	(0.1)
Allocation to Capital	41,968	45,300	48,326	48,326	55,199	6,873	14.2
Debt Servicing	13,613	13,536	13,629	12,483	14,361	732	5.4
Transfers to Reserve Expenses	34,396	35,272	12,121	23,171	11,327	(794)	(6.5)
Civic Other Expenditures (General Fund)	100,087	105,099	85,602	95,171	92,938	7,336	8.6
Total General Fund Civic Expenditures	354,258	365,640	363,446	367,988	376,712	13,266	3.6
Police							
Expenditures	85,336	88,988	92,460	92,460	96,029	3,569	3.9
Total Expenditures	439,594	454,628	455,906	460,448	472,741	16,835	3.7

Overview of Expenditures by Division (Page 34)

Expenditures (#'s are in 000s)	2017 Actuals	2018 Actuals	2019 Budget	2019 Forecast	2020 Budget	Dollar Change	% Change
General Fund							
Mayors Office and City Council	1,094	1,027	1,278	1,241	1,306	28	2.2
Officers of Council	13,359	12,959	14,957	14,069	16,625	1,668	11.2
Community Investments	9,222	9,192	8,985	8,968	8,956	(29)	(0.3)
Financial Strategy & Sustainability	72,934	81,815	71,093	81,724	75,174	4,081	5.7
Citizen Experience, Innovation, & Performance	22,396	23,881	25,108	25,275	25,578	469	1.9
City Planning & Community Development	83,668	85,993	84,509	83,537	88,416	3,907	4.6
Citizen Services	151,585	150,773	157,516	153,574	160,658	2,604	1.7
Police	85,336	88,988	92,460	92,460	96,030	3,569	3.9
Total General Fund	439,594	454,628	455,906	460,848	472,741	16,835	3.7

Staff Complement (FTEs) (Page 12)

FTEs	2019			2020			Change	
	Permanent	Casual	Total	Permanent	Casual	Total	#	%
Civic - General	1,714	318	2,032	1,719	322	2,041	9	0.0
Civic - Utility	208	32	240	203	32	235	(5)	(2.1)
Civic - Total	1,922	350	2,272	1,922	354	2,276	4	0.0
Police	590	10	600	604	10	614	14	2.3
Total City	2,512	360	2,872	2,526	364	2,890	18	0.1

General Operating Fund FTE's (Page 36)

FTEs	2019			2020			Change	
	Permanent	Casual	Total	Permanent	Casual	Total	#	%
General Fund								
Office of the Mayor	15		15	15		15	-	-
Officers of Council	83	-	83	85	-	85	2	2.7
Financial Strategy & Sustainability	122	1	123	126	1	127	4	3.5
Citizen Experience, Innovation & Performance	179	2	181	175	2	177	(4)	(1.9)
City Planning & Community Development	364	232	596	375	236	611	15	2.5
Citizen Services	769	75	844	767	75	842	(2)	(0.9)
Total Civic	1,532	310	1,842	1,543	314	1,857	15	0.5
Police	590	10	600	606	10	614	14	2.3
Toteal General Operating	2,122	320	2,442	2,149	324	2,471	29	0.1

Detailed General Fund Capital Plan (Page 87)

Division	Department	Project Name	Funding Source	2020	2021	2022	2023	2024	5-Year Total
Changes to 5-Year Capital Plan									
City Planning & Community Development	Parks, Recreation & Cultural Services	Zone Level Off-Leash Dog Parks	Current Contributions	122	-	-	-	-	122
			Services Agreement Fees	114	-	-	-	-	114
Approved Total 5-Year Capital Plan									
Total City				110,450	128,948	104,503	113,858	111,813	569,572

Detailed General Fund Capital Plan

Division	Department	Project/Program Name	Funding Source	2020	2021	2022	2023	2024	5-Year Total	Description
Citizen Experience, Innovation & Performance	People & Organizational Culture	Corporate Safety Software Solution	Current Contributions	-	-	-	-	150	150	A corporate safety software solution will enhance overall safety performance by providing access to information and processes in real time. This will support City of Regina employees in performing their duties safely and efficiently.
	Technology & Digital Innovation	TDI Technology Growth	Current Contributions	150	200	200	200	200	950	This program provides the ongoing funding for the City to expand its IT infrastructure services to accommodate the needs of new employees, new City services and new City network locations as well as the growing needs of existing users and services.
		Technology & Digital Innovation Sustainable Infrastructure	Current Contributions	200	200	200	200	200	1,000	Replace aging & end of life Technology & Digital Innovation components to reduce risk and ensure service availability. This includes technology hardware, software, IT security, data storage, networking equipment & Geospatial technology.
			Technology Reserve	600					600	
		Telematics 2020	Current Contributions	-	100	100	100	100	400	Telematics are technologies used to acquire data from the City's vehicle fleet and their systems, including positional and activity data.
Total Citizen Experience, Innovation & Performance				950	500	500	500	650	3,100	
Citizen Services	Fire & Protective Services	Fire Capital Equipment Restoration Replacement	Current Contributions	20	40	40	40	40	180	Funds from this program are for regular equipment replacement.
		Fire Station Alerting System Replacement	Current Contributions	-	-	-	-	100	100	Funds are required to maintain emergency notification requirements. The existing technology was implemented in 2004 and will require an upgrade/ replacement to integrate with current technology and maintain reliability.
		Future Radio System Enhancement Upgrade	Current Contributions	-	400	-	-	-	400	Funds for this project will be used to upgrade the City's radio communications system with the addition of one antenna site in the southeast, which will replace the end of life backup radio site and ensure radio coverage is maintained as the City expands.
	Roadways & Transportation	Bridge Infrastructure Renewal	Current Contributions	1,810	1,310	2,310	2,310	2,310	10,050	This program funds all activities related to maintaining the City's bridge infrastructure such as bridge maintenance, engineering studies, bridge inspections, bridge designs, bridge construction projects, project management and administration.
			Gas Tax (GT)	500	1,000	-	-	-	1,500	
		Expressway Lighting	Current Contributions	550	-	-	-	-	550	Funds for the installation of lighting for the remaining portion of the south end of Ring Road. Costs for this project are shared 50/50 with the Provincial Government.
			Government Funded	550	-	-	-	-	550	

Division	Department	Project/Program Name	Funding Source	2020	2021	2022	2023	2024	5-Year Total	Description
		Fleet Addition - Semi-Truck and Trailer	Current Contributions	-	275	-	-	-	275	Additional semi-truck and trailer will assist with operator training.
		New Enhanced Traffic Controls	Current Contributions	100	100	100	100	100	500	These funds are used for the design and installation of new traffic controls and enhancements to existing controls. Locations are determined annually based on analysis of warrants, studies and growth projections.
			Service Agreement Fees (Roads)	800	800	800	800	800	4,000	
		Pedestrian Connectivity	Current Contributions	100	500	500	370	370	1,840	These program funds are used to install sidewalks and pedestrian connections along transit locations, focusing on important points that connect our sidewalk network to develop complete neighborhoods.
			Residential Roads Improvement Program	Current Contributions	12,042	12,042	12,042	12,042	12,042	60,210
		Street Infrastructure Renewal - Major Roads	Current Contributions	4,500	6,169	6,549	7,667	8,654	33,539	The Street Infrastructure Renewal program is in place to improve the condition of existing city roadway assets. It is primarily focused on improving major roads.
			Gas Tax (GT)	9,443	11,618	9,518	9,518	9,518	49,615	
		Street Infrastructure Renewal - Residential Roads	Current Contributions	1,500	2,056	2,183	2,556	2,885	11,180	The Street Infrastructure Renewal program is in place to improve the condition of existing city roadway assets. It is primarily focused on improving residential roads.
			Gas Tax (GT)	3,148	3,873	3,173	3,173	3,173	16,540	
		Tandem Truck Upgrades complete with slide in sanders	Current Contributions	-	95	190	-	-	285	Funding is used to upgrade truck fleet, based on the Fleet Replacement Program, to increase capacity, increase efficiencies, and incorporate best practice technology.
		Traffic Infrastructure Renewal	Current Contributions	1,000	1,000	1,000	1,000	1,000	5,000	Traffic infrastructure renewal program ensures traffic assets, such as traffic signals, pedestrian crossings, expressway lighting, signs, LEDs and accessible pedestrian signals are renewed in an appropriate timeframe to ensure ongoing levels of service.
		Traffic Signal Pre-emption	Current Contributions	448	258	-	-	-	706	Funds from this program are to be used for a GPS based traffic signal pre-emption system that will improve emergency response times and safety for first responders.
		Upgrade of Major Components of the Asphalt Plant	Asphalt Plant Reserve	150	1,000	-	100	150	1,400	Funding from this program is used for upgrading major components of the Asphalt Plant, as determined by the Asphalt Plant Asset Management Plan.
		Winnipeg Street Bridge	Government Funded	3,200	15,000	1,000	-	-	19,200	Replacement of the Winnipeg Street Bridge over the Ring Road.
		Victoria Avenue Enhancement Project	Current Contributions	1,000	-	-	-	-	1,000	The Victoria Avenue Enhancement project will address infrastructure and aesthetic improvements to meet the Official Community Plan and other plans to enhance the viability, vitality and growth of our city.
			Gas Tax (GT)	500	-	-	-	-	500	

Division	Department	Project/Program Name	Funding Source	2020	2021	2022	2023	2024	5-Year Total	Description	
	Transit & Fleet Services	Civic Fleet Replacement	Fleet Replacement Reserve	9,605	8,260	8,760	8,327	8,883	43,835	Funds from this program are used for the replacement of civic fleet assets that have completed or exceeded their economic service life.	
		Fire Fleet Replacement	Fleet Replacement Reserve	402	1,100	400	1,230	264	3,396	Funds from this program are used for the replacement of frontline Fire apparatus and support vehicle assets that have reached or exceeded their planned economic life.	
		Small Tools Replacement	Fleet Replacement Reserve	84	84	84	84	84	420	Funds from this program are used for the scheduled replacement of small tools	
		Transit Fleet Replacement	Fleet Replacement Reserve	750	3,945	4,000	5,125	5,125	18,945	Funds from this program are used for the replacement of Transit Fleet assets that have reached or exceeded their planned economic life.	
	Government Funded		55	55	55	55	55	275			
	Water, Waste & Environmental Services	Garbage Roll-out Cart Replacement	Solid Waste Reserve	215	220	225	232	238	1,130	This represents annual funding to purchase garbage carts for new City services and to replace damaged carts.	
		Landfill - Annual Infrastructure Renewal	Solid Waste Reserve	250	250	250	250	250	1,250	This is an ongoing program to ensure landfill infrastructure which includes roadways, fencing and drainage are maintained to ensure uninterrupted service, safety and regulatory compliance.	
		Landfill Gas Collection System Expansion	Solid Waste Reserve	750	-	-	-	-	750	Funds from this program will be used for expansion of the existing Landfill Gas Collection System, which will increase coverage of the system and mitigate greenhouse gas emissions.	
	Total Citizen Services				53,472	71,450	53,179	54,979	56,041	289,121	
	Officers of Council	City Clerk's Office	HP Records Manager Upgrade to Micro Focus Content Manager	Current Contributions	82	-	-	-	-	82	Upgrade to the City's document management system to ensure paper and electronic records are properly preserved and readily accessible.
City Solicitor's Office		Parking Enforcement Software Replacement	Current Contributions	-	-	140	60	-	200	These funds will cover the replacement of the City's parking enforcement software, which is at the end of its useful life. Replacement will reduce the City's risk of software failure and provide opportunities to leverage new parking technologies.	
		Parking Meter Replacement Program	Current Contributions	15	15	15	15	15	75	Funds from this program are used to replace aging meters and associated equipment (e.g. meter poles).	
		Parking Ticket Equipment Replacement Program	Current Contributions	35	-	65	-	35	135	Funds are used for the regular replacement of equipment the City of Regina uses daily to issue parking tickets.	
Total Officers of Council				132	15	220	75	50	492		

Division	Department	Project/Program Name	Funding Source	2020	2021	2022	2023	2024	5-Year Total	Description
City Planning & Community Development	Facilities Services	500 Arcola – Decommissioning	Current Contributions	-	100	-	-	-	100	Funding for this project covers the decommissioning of the Solid Waste container shop located at 500 Arcola, which has exceeded its useful life and will no longer be required to support City operations in 2021 following the completion of the new Waste Management Centre.
		Artificial Turf Fields	Current Contributions	-	-	-	-	700	700	The Recreation Master Plan recommends the construction of artificial turf facilities to assist in relieving the pressure on natural turf fields.
			Service Agreement Fees (Parks)	-	-	-	-	300	300	
		Cemeteries Facilities Asset Management	Cemetery Reserve	10	10	10	10	10	50	These program funds are for the maintenance of cemetery buildings and infrastructure throughout the City.
		City Hall Fire Suppression and Ceiling Tile Upgrades	Current Contributions	725	725	-	-	-	1,450	This funding is applied to system upgrades at City Hall.
		Corporate Office Space for New Employees	Current Contributions	75	75	75	75	100	400	Funding from this program covers set-up of new office space for City employees
		Corporate Office Space Upgrades	Current Contributions	-	-	-	4,080	2,420	6,500	This program provides funding for the renovation of one floor of City Hall or other corporate office space equivalent in size to one floor of City Hall as per the contemporary office space guidelines.
		Employee Provided Parking Improvements (Non-City Hall)	Employer Parking Reserve	100	100	100	100	100	500	This funding supports maintenance of existing employee parking lots at other City locations (non-City Hall) including paving overlays, lighting, electrified receptacle infrastructure and fencing.
		Facilities Asset Management	Current Contributions	10,502	12,366	15,583	15,700	15,700	69,851	These funds are used to repair and maintain existing facility assets so that programs and services can continue to be delivered.
		Facilities Security Infrastructure Program	Current Contributions	25	25	25	25	25	125	Funds from this program support security additions and upgrades at existing facilities to provide protection to corporate physical assets, City staff, and public and information resources.
		Golf Course Facilities Asset Management	Golf Course Reserve	200	250	50	50	100	650	This funding is allocated to golf course facilities to maintain the integrity of the facility systems so that the City programs and operations can continue to operate effectively.
		GM Building - Divestment	Current Contributions	-	500	-	-	-	500	Funding for this project covers the decommissioning and sale preparation of the GM building at 1212 Winnipeg Street, which has exceeded its useful life and will no longer be required to support City Operations in 2021 after the construction of 3 key facilities.
			Current Contributions	-	-	-	-	443	443	

Division	Department	Project/Program Name	Funding Source	2020	2021	2022	2023	2024	5-Year Total	Description
		Indoor Aquatics Centre Feasibility Study and Concept Plan	Service Agreement Fees (Parks)	-	-	-	-	57	57	Funding will be used to complete a feasibility study and concept plans to determine needs, associated costs as well as revenue opportunities for a new indoor aquatic centre.
		Leibel Field Turf Replacement	Current Contributions	-	-	400	-	-	400	Funds from this program are used for the removal and replacement of turf at Leibel Field.
		Operations Yard Master Plan	Current Contributions	-	-	-	-	125	125	An update of the Public Works Facilities Master Plan, completed in 2011. Update will capture changes in organizational structure, operational practices, equipment and personnel at the Operations Yard and St. John's Yard.
		Maple Leaf Pool	Gas Tax (GT)	4,500	-	-	-	-	4,500	Funds for this project will be used to design and construct Maple Leaf Pool.
		Wascana Pool	Debt	7,500	3,000	-	-	-	10,500	Funds for this project will be used to design and construct Wascana Pool.
			Service Agreement Fees (Parks)	-	1,500	-	-	-	1,500	
			Dedicated Lands Reserve	-	3,000	-	-	-	3,000	
		Outdoor Rink Board Improvements	Current Contributions	-	350	84	275	400	1,109	This program funding supports the renewal of one outdoor boarded rink site per year. There are 22 sites throughout the City, each constructed between 20 and 30 years ago.
		Parks and Facilities Yard Development	Current Contributions	5,200	-	-	-	-	5,200	This project will see the development of a co-located facility in the Parks Yard supporting the various operations programs within Parks/Open Space and Facilities Department, providing an opportunity to consolidate operations from two yards into one.
		Parks Maintenance Sub-depots	Current Contributions	-	140	700	700	-	1,540	Funds for this project are for the development of a Parks sub-depot building in the expanding North and South areas of the city, bringing equipment and labour closer to the work areas to ensure consistent service delivery across the city.
		Recreation Facility Program and Accessibility Improvements	Current Contributions	100	100	200	200	200	800	This program is intended to fund smaller facility improvement projects that will permit recreation program changes and accessibility improvements, improving the customer experience at the major recreation facilities.
		Regina Police Service Facility	Current Contributions	-	3,500	3,500	-	-	7,000	Funds are required to invest in the implementation of facility solutions to meet current and future programming requirements.
		Roadways Equipment Storage - Repurpose Building D	Current Contributions	300	450	-	-	-	750	Funding for this project is applied to the repurposing of the Transit Garage portion of Building D in the Public Works yard so that it can be utilized for Roadways equipment storage, addressing the significant space pressures in the operations yard.

Division	Department	Project/Program Name	Funding Source	2020	2021	2022	2023	2024	5-Year Total	Description
		Tennis Court Redevelopment	Current Contributions	100	100	200	-	235	635	This is a multi-year program that started in 2014 and typically upgrades 2 tennis court sites per year.
		Transit Fleet Maintenance Facility	Current Contributions	1,900	-	-	-	-	1,900	Funds for this project will be used for the construction of a new Transit Fleet Maintenance Facility co-located with the current Transit Operations Centre on Winnipeg Street.
		Transit Shelter Improvements	Current Contributions	50	50	50	50	100	300	These funds are used annually to improve and maintain transit shelters, and sometimes add or relocate shelters depending on modifications to the City's transit routes. Every year Transit modifies the routes throughout the City and adds new services due to growth or service changes.
		Waste Management Centre	Solid Waste Reserve	8,800	-	-	-	-	8,800	Funds for this project will be used for the design and construction of a new facility adjacent to the landfill. The new facility will centralize Solid Waste's operations and associated programs at the Landfill in a facility that will meet current and future program needs.
		Workspace Improvement Program	Current Contributions	200	-	-	-	200	400	This program funds City workspace improvements to enhance workflow, collaboration and team dynamics.
	Parks, Recreation & Cultural Services	Athletic Fields Sport Facilities Restoration, Repair and Upgrades	Current Contributions	150	150	150	150	150	750	Funds from this capital program ensure playing fields, surfaces and facilities are maintained in accordance with current operating and safety standards resulting in participants and spectators having access to quality facilities.
		Backstop Restoration	Current Contributions	25	25	25	25	25	125	This program provides funding for the restoration or decommissioning of ball diamond backstops which is determined by the users and spectators.
		Cemeteries General Allocation	Cemetery Reserve	200	100	100	100	100	600	The Cemeteries General Allocation is used to sustain the cemeteries' assets to ensure the cemetery program continues to effectively operate its two locations: Regina Cemetery and Riverside Memorial Park Cemetery.
		City Square Plaza Restoration	Current Contributions	15	15	15	15	15	75	This funding is used to restore or replace deteriorated, vandalized or damaged elements or amenities such as paving stone and furniture within the City Square Plaza. It is also used to correct deficiencies in the landscape planning.
		CPTED Improvements (Recreation Facilities)	Current Contributions	25	25	25	25	25	125	The Crime Prevention Through Environmental Design (CPTED) program is a collaborative approach involving the community, Regina Police Services and Administration to addressing safety issues and citizen concerns in public recreation spaces.
		Golf Courses General Allocation	Golf Course Reserve	100	100	100	100	100	500	Funding is used to sustain the golf courses' assets to ensure that the golf course program continues to operate effectively at its four locations: TorHill, Murray, Joanne Goulet and Lakeview Par 3. The capital work typically funded through the General Allocation includes mitigation of water erosion, course restoration and improvements, tree removal and replacement and irrigation systems restoration.

Division	Department	Project/Program Name	Funding Source	2020	2021	2022	2023	2024	5-Year Total	Description
		Irrigation System Restoration	Current Contributions	400	400	225	225	225	1,475	Funds from this program are used to restore and replace deteriorated irrigation system components (valves, sprinklers, water lines, software and hardware) to ensure effective operation in the City's parks and open space.
		Lawson Aquatic Centre Scoreboard	Current Contributions	-	-	-	185	-	185	These funds will be used for the replacement of the timing and scoring display board at Lawson Aquatic Centre. The current display unit is no longer compatible with modern timing and scoring hardware and software.
		Multi-use Pathway Asphalt Recapping	Current Contributions	195	195	195	195	195	975	This program's funds are used for general recapping (the application of tack oil and hot mix asphalt) of Regina's multi-use asphalt pathways to keep them in safe and usable condition. Regina has 37 km of multi-use pathway throughout the City.
		Neighbourhood Park Planning and Development	Dedicated Lands Reserve	-	-	300	-	300	600	Once a new policy is approved to guide development and redevelopment of parks space these funds will be used to implement the recommendations.
		Pacer Baseball Park Tree Planting	Current Contributions	100	120	40	20	-	280	This funding is for the proposed addition of 400 trees to enhance the tree canopy of Pacer Baseball Park, which was redeveloped at a new site due to the Regina Bypass.
		Parks and Open Space Restoration	Current Contributions	300	300	300	300	300	1,500	Capital funding is used to restore or replace deteriorated open space amenities to a safe and useable condition.
		Parks Maintenance - Fleet Equipment Requirements	Current Contributions	130	135	135	135	135	670	Funds from this program are used to maintain equipment for the day to day operations in parks, athletic fields and other open space areas. The Parks Maintenance Branch currently maintains 2,470 hectares of open space which is equivalent to the surface area of 5,000 football fields.
		Plant Material Establishment Funding	Current Contributions	7	7	7	7	7	35	This funding provides for watering and maintenance of newly planted trees and shrubs within the parks and open space of a new development for a three-year period to ensure establishment and survival of the new plant material. Any plantings that fail to survive this three-year period are replaced.
			Service Agreement Fees (Parks)	137	137	137	137	137	685	
		Playground Replacement and Restoration Program	Service Agreement Fees (Parks)	-	-	150	-	-	150	Funds from this program are used to replace two playgrounds per year that are either in poor condition or have little play value, as well as to repair synthetic surfacing at playground sites.
			Current Contributions	220	220	350	220	220	1,230	
		Recreation Equipment and Furnishings	Current Contributions	200	200	200	200	200	1,000	Funds from this capital program budget are used for the replacement, revitalization and sustainability of recreation equipment and furnishings at the City's arts, culture, recreation and sport facilities.
		Recreation/Culture Capital Program	Current Contributions	3,000	3,000	3,000	3,000	3,000	15,000	Funds from this capital program budget are used for the replacement, revitalization and sustainability of recreation

Division	Department	Project/Program Name	Funding Source	2020	2021	2022	2023	2024	5-Year Total	Description	
										equipment and furnishings at the City's arts, culture, recreation and sport facilities.	
		Recreational Infrastructure Program	Current Contributions	1,260	2,550	3,900	5,300	6,750	19,760	Improve access and quality of recreational infrastructure through new or renewed infrastructure projects.	
		Regent Park Par 3 Redevelopment	Gas Tax (GT)	1,300	1,400	-	-	-	2,700	Redevelopment of the Regent Par 3 golf course lands into a neighbourhood recreation hub.	
		Solar Lighting Pilot Project	Current Contributions	201	-	-	-	-	201	Funding will be used to test solar lights along pathways and how they perform in our climate.	
		Tree Replacement Along Arterials, Buffers and Parks	Current Contributions	94	91	91	91	91	458	Funds from this program are used to replace tree vacancies along arterial roads, buffer areas, and parks. Newly planted trees are maintained and watered during the establishment period.	
		Zone Level Off-Leash Dog Parks	Current Contributions	122	-	-	-	-	122	Funds will be used to add fencing and parking to a developer-built dog park.	
			Service Agreement Fees (Parks)	114	-	-	-	-	114		
	Planning & Development Services	Neighbourhood and Corridor Planning Program	Current Contributions	-	100	100	100	100	400	Funding will be used for external technical and engagement support for the program to create new neighbourhood and corridor plans which provide land use, urban design and infrastructure investment policies for established areas of the City.	
			Roadways Completion Program	Service Agreement Fees (Roads)	50	50	50	50	50	250	This is an ongoing program to provide signs, permanent pavement markings, pedestrian crossings and similar low-cost transportation related infrastructure along roadways and bikeways that were constructed within the last five years.
	Sustainable Infrastructure	11th Avenue	Current Contributions	-	250	1,000	-	-	1,250	Street enhancements including upgraded sidewalks, curbs, street furniture on 11 th Avenue between Broad Street and Albert Street.	
			Arcola Avenue Corridor Study	Service Agreement Fees (Roads)	-	300	-	-	-	300	This project will focus on future improvements at the Arcola Avenue and Ring Road bridge. Potential improvements may include bridge widening, alternative lane configurations or modifications to the ramps.
			Asset Management Plan	Gas Tax (GT)	100	-	-	-	-	100	As part of the Canada-Saskatchewan Administrative Agreement and the Municipal Gas Tax Fund Agreement, municipalities are required to complete asset management plans.
			Geomatics Equipment	Current Contributions	-	-	-	-	117	117	Purchase of equipment to support the Geospatial program.
			On Street Bike Lanes and Multi-Use Pathways Program	Service Agreement Fees (Roads)	158	75	75	75	75	458	Funding for this program includes the design and construction of on-street bikeways and multi-use pathways in existing areas throughout Regina. This will be an ongoing

Division	Department	Project/Program Name	Funding Source	2020	2021	2022	2023	2024	5-Year Total	Description
			Current Contributions	370	175	175	175	175	1,070	program aimed at meeting the sustainable transportation goals identified in the Official Community Plan and the Transportation Master Plan (TMP). 30% funded through Servicing Agreement Fees.
		Ring Road Railroad Relocation	Current Contributions	1,000	1,000	-	-	-	2,000	Funding is required to complete a preliminary design of rail relocation of both the CN and CP rail lines.
		Ring Road Widening - Ross Ave to Dewdney Ave	Service Agreement Fees (Roads)	-	400	-	2,500	-	2,900	This project is to increase capacity for traffic on Ring Road between Ross Avenue and the Dewdney Avenue interchange ramps. This project will provide a permanent solution to meet long term traffic growth associated with development in northeast Regina. 100% funded through Servicing Agreement Fees.
		Road Network Improvements Property Purchase	Service Agreement Fees (Roads)	500	500	500	500	500	2,500	The funding will be utilized for property acquisitions to realize the 25-year road network plan in the Transportation Master Plan and beyond. Property will be utilized for road right of way for increased network capacity to support continued growth. 100% funded through Servicing Agreement Fees.
		Roadway Noise Attenuation Policy	Current Contributions	75	-	-	-	-	75	The funding will be utilized for development of an updated Roadway Noise Attenuation standard and related documentation as it pertains to existing development and new development areas along freeway, expressway and arterial roadways.
		Saskatchewan Drive	Current Contributions	186	-	490	1,960	1,960	4,596	Street enhancements including upgraded sidewalks, curbs, street furniture on Saskatchewan Drive from Winnipeg Street to Elphinstone Street. Funded 50% through Servicing Agreement Fees.
			Service Agreement Fees (Roads)	80	-	490	1,960	1,960	4,490	
		Transportation Master Plan Update	Service Agreement Fees (Roads)	-	100	-	-	-	100	This funding will be used for the next review and update of the Transportation Master Plan, which is to be completed on a five-year basis. 100% funded through Servicing Agreement Fees.
Total City Planning & Community Development				51,101	38,461	33,302	39,015	38,127	200,006	
Financial Strategy & Sustainability	Assessment, Taxation & Utility Billing	Tax & Assessment Suite (TAS) Modernization	Current Contributions	532	532	283	-	-	1,347	This project is to upgrade the front end of the Tax and Assessment Suite (TAS) software to a supported technology platform that will allow for continued use of the system while improving efficiencies and customer service.
	Financial Services	iProcurement - Implementation	Current Contributions	-	200	-	-	-	200	Implementation of software to standardize distribution of warehouse inventory to provide accurate and timely inventory levels for day to day operational requirements.
		Online service provisioning and payments	Current Contributions	-	-	100	400	-	500	Consolidation and expansion of the City's online presence for provisioning and payment of services.

Division	Department	Project/Program Name	Funding Source	2020	2021	2022	2023	2024	5-Year Total	Description
		Oracle EBS Upgrade	Current Contributions	-	200	-	-	-	200	Upgrade the City's financial software, Oracle EBS, to the current version.
	Land & Real Estate	Regina Revitalization Initiative (RRI) Railyard Renewal Project	Land Development Reserve	-	-	800	3,000	-	3,800	Funding for the Railyard Renewal Project will be used to redevelop a former CP Rail intermodal yard, a 17.5-acre brownfield site, into a new sustainable mixed-use neighbourhood.
Government Funded			400	5,500	5,500	5,500	5,500	22,400		
South East Lands Development Project		Land Development Reserve	-	7,000	7,000	7,000	7,000	28,000	Funds for this project are for Phase one of the South East Land development (The Towns), which consists of approximately 50 acres of primarily residential land. Market conditions will dictate the pace of completion.	
Total Financial Strategy & Sustainability				932	13,432	13,683	15,900	12,500	56,447	
Regina Police Services		Various	Current Contributions	3,863	5,090	3,619	3,389	4,445	20,406	This represents funding for Capital Programs and Projects for the Regina Police Services.
Total City				110,450	128,948	104,503	113,858	111,813	569,572	

Table 69

General Fund Capital by Funding Source

Funding Name	2020	2021	2022	2023	2024	Total
Asphalt Plant Reserve	150	1,000	-	100	150	1,400
Cemetery Reserve	210	110	110	110	110	650
Current Contributions	55,199	58,221	60,876	63,882	66,984	305,162
Dedicated Lands Reserve	-	3,000	300	-	300	3,600
Debt	7,500	3,000	-	-	-	10,500
Employer Parking Reserve	100	100	100	100	100	500
Federal/Provincial	4,205	20,555	6,555	5,555	5,555	42,425
Fleet Replacement Reserve	10,841	13,389	13,244	14,766	14,356	66,596
Gas Tax (GT)	19,491	17,891	12,691	12,691	12,691	75,455
Golf Course Reserve	300	350	150	150	200	1,150
Land Development Reserve	-	7,000	7,800	10,000	7,000	31,800
Service Agreement Fees (Parks)	251	1,637	287	137	494	2,806
Service Agreement Fees (Roads)	1,588	2,225	1,915	5,885	3,385	14,998
Solid Waste Reserve	10,015	470	475	482	488	11,930
Technology Reserve	600	-	-	-	-	600
Total	110,450	128,948	104,503	113,858	111,813	569,572

Table 70